

Republic of the Philippines COMMISSION ON AUDIT Commonwealth Avenue, Quezon City, Philippines

CORPORATE GOVERNMENT SECTOR Cluster 6 – Social, Cultural, Trading, Promotional and Other Services

September 14, 2020

Ms. ROYINA M. GARMA

General Manager Philippine Charity Sweepstakes Office Sun Plaza Building 1507 Shaw Boulevard corner Princeton Street Mandaluyong City



Dear General Manager Garma:

Pursuant to Section 2, Article IX-D of the Philippine Constitution and Section 43 of Presidential Decree (PD) No. 1445, otherwise known as the Government Auditing Code of the Philippines, we transmit herewith our report on the results of the audit of the accounts and transactions of the **Philippine Charity Sweepstakes Office (PCSO)**, for the years ended December 31, 2019 and 2018.

The report consists of the Independent Auditor's Report, the Audited Financial Statements, the Observations and Recommendations, the Status of Implementation of Prior Year's Audit Recommendations and the Annex.

The Auditor expressed an adverse opinion on the fairness of the presentation of the financial statements of the PCSO in view of the following:

- 1. The Guaranteed Minimum Monthly Retail Receipts (GMMRR) Shortfalls for calendar years (CYs) 2017-2018 and 2019 in the total amounts of P13.905 billion and P6.305 billion and the corresponding amounts of Shortfalls due to PCSO (receivables) totaling P5.617 billion and P3.081 billion, respectively, were not recognized in the books of PCSO despite being valid revenues and receivables from the Authorized Agent Corporations (AACs), as defined under the Philippine Accounting Standard (PAS) 1 and the Conceptual Framework for Financial Reporting (CFFR), resulting in the understatement of Income from Gaming Operations-Small Town Lottery (STL), Receivables STL, Retained Earnings, Expenses and Payables accounts by P6.305 billion, P6.980 billion, P2.331 billion, P4.696 billion and P4.757 billion, respectively, and overstatement of Other Business Income and Miscellaneous Income accounts in the amounts of P1.055 billion and P663.001 million, respectively.
- The full amount of P961.013 million retail receipts generated from the Instant Sweepstakes Program (ISP), representing the CY 2019 guaranteed sales of P833.333 million plus the P127.680 million from the CY 2018 sales, were

recognized in the books despite that only thirteen (13) per cent thereof, or P124.932 million accrue to the PCSO as its guaranteed share, which was tantamount to misrepresentation of the actual revenues derived from the ISP, contrary to Section 4 (i) of the RIRR for the ISP, Paragraph 15 of PAS 1 and Paragraph 4.47 of the CFFR.

- 3. The faithful representation in the financial statements of the balance of the Cash and Cash Equivalents account of P14.840 billion as of December 31, 2019 was not established due to various deficiencies enumerated below, contrary to Paragraph 15 of PAS 1 and QC12 of the CFFR:
 - a. Variance between the balances per books and the confirmed bank balances of the Operating Fund (OF) accounts and Main account in the total amount of P46.138 million;
 - b. Variance of P61.861 million between the balances per books and the confirmed bank balances of the Charity Fund (CF), Prize Fund (PF) and Small Town Lottery (STL) remittances accounts;
 - c. Closed accounts still having outstanding balances in the books amounting to P12.020 million and P39.280 million (negative);
 - d. Variance of P3.377 million between the balances per books and the confirmed bank balances of the bank accounts maintained with the Land Bank of the Philippines (LBP) that was not reconciled due to non-preparation of the monthly Bank Reconciliation Statements (BRSs); and
 - e. Checks totaling P1.550 million already presented to and cleared by the bank were erroneously included as unreleased checks that were reverted back to cash at year-end.
- 4. The measurement of right-of-use asset and lease liability was not in accordance with the Philippine Financial Reporting Standard (PFRS) 16 Leases, resulting in the overstatement of the Finance Lease Payable, Prepaid Rent and Depreciation Expense accounts by P26.508 million, P24.631 million and P1.473 million, respectively, and the corresponding understatement of Leased Assets, Accumulated Depreciation, Interest Expense, Rent Expense and Retained Earnings accounts by P97.512 million, P98.985 million, P1.063 million, P0.874 million and P0.868 million, respectively.
- 5. The faithful representation of the effects of the transactions relating to the Accounts Receivable (AR) account having a balance of P1.096 billion, net of Allowance for Impairment of P163.864 million, as of December 31, 2019 was not established due to various deficiencies enumerated below, contrary to Paragraph 15 of the PAS 1 and QC12 of the CFFR:
 - Abnormal (credit) balances of four (4) AR sub-accounts totaling P681.735 million;

- b. Variance in the total amount of P466.230 million between the account balances per General Ledger (GL) and the Aging Schedule resulting from prior period errors in posting of transactions; and
- c. Twelve (12) AR sub-accounts totaling P72.089 million cannot be validated due to absence of complete supporting subsidiary ledgers, schedules and the corresponding aging schedule.

For the afore-cited observations, which caused the issuance of an adverse opinion, we recommended that Management:

- 1.1 Direct the concerned accounting personnel to:
 - a. Recognize as part of the PCSO's revenues the GMMRR shortfalls incurred by the concerned AACs during CYs 2017-2019 totaling P20.210 billion and recognize as receivables the amount of P6.980 billion, representing unsettled GMMRR shortfalls due to PCSO for CYs 2017-2019.
 - b. Record the STL transactions on accrual basis to ensure that the same are recognized in the period in which they were earned and not when cash was collected, pursuant to Paragraphs 27 and 28 of PAS 1 and the CFFR.
 - c. Effect the necessary adjusting entries to correct the misstatements of Retained Earnings, Expenses, Payables, Other Business Income and Miscellaneous Income accounts, resulting from the inconsistent treatment of transactions relating to the settlements of GMMRR shortfalls as well as the unrecorded allocation of expenses relating to the unrecorded GMMRR shortfalls.
- 2.1 Direct the concerned Accounting personnel to effect the necessary adjusting entries in order to reflect the correct amount of retail receipts from the ISP accruing to the PCSO pursuant to Section 4 (i) of the RIRR for the ISP, in accordance with Paragraphs 15 and 4.47 of PAS 1 and CFFR, respectively.
- 3.1 Direct the concerned Accounting personnel to:
 - Effect the necessary adjustments, after a thorough verification of the book reconciling items for each of the subject bank accounts, in order to present fairly the balance of the Cash in Bank account in the financial statements;
 - b. Intensify the efforts in coordinating with the corresponding depository banks to thresh out the details of the bank reconciling items and investigate the cause/s of the alleged unposted deposits totaling P32.733

million under the Operating Fund accounts so that appropriate action may be taken thereafter;

- c. Effect the necessary adjusting entries, after a thorough verification of the long-outstanding reconciling items, in order to correct the P12.020 million overstatement of the Cash and Cash Equivalents account and the negative balance of P39.280 million, which pertained to book balances of closed Philippine National Bank (PNB) accounts;
- d. Effect the necessary adjusting entries that will correct the P1.550 million overstatement of the Cash and Cash Equivalents and Accounts Payable accounts as of December 31, 2019 brought about by the erroneous entry reverting back to cash the issued checks that were already cleared by the concerned depository banks at year-end; and
- e. Ensure the timely preparation of monthly BRSs for all the bank accounts of the PCSO to facilitate prompt reconciliation of discrepancies.
- 4.1 Direct the concerned Accounting personnel to effect the necessary adjusting entries to correct the erroneous entries made on the transition from operating lease to finance lease in accordance with PFRS 16 as well as to correct the misstatements in various accounts.
- 5.1 We recommended that Management:
 - a. Direct the concerned Accounting personnel to: (i) conduct an immediate thorough evaluation of the AR sub-accounts with abnormal balances totaling P681.735 million; (ii) undertake closer coordination with the concerned Branch officials and employees in order to determine the specific cause/s thereof, and thereafter, effect the necessary adjusting entries to bring the accounts to their normal balances; and (iii) submit to the Audit Team the complete supporting schedules, subsidiary ledgers and aging schedules for the AR sub-accounts in the total amount of P72.089 million, pursuant to the provisions of PD No. 1445 and COA Circular No. 2015-004; and
 - b. Direct the ABD and the BOS to: (i) conduct thorough analysis of the outstanding receivables due from each agent/debtor and reconcile their records in order to determine the causes of the P466.230 million variance between the balance per GL and the aging schedule of the subject receivables; and (ii) effect the necessary adjusting entries thereafter to ensure that the balance of the AR account presented in the financial statements faithfully represents the effects of transactions on the said account and properly supported with reliable financial records.

The other significant audit observations and recommendations that need immediate action are as follows:

6. The faithful representation in the financial statements as of December 31, 2019 of the Prize Fund expenses-STL account totaling P622.393 million could not be

established due to the non-submission of the summary of all prizes and winnings paid and charged to prize fund together with all the other related reports, as required under Section 18 (g) of the 2019 Revised Implementing Rules and Regulations (RIRR) for the STL.

- 6.1 We recommended that Management: (a) require the AACs to submit the reports on the utilization of the STL Prize Fund enumerated under Section 18 (g) of the RIRR for the STL, copy furnished the Office of the Auditor; and (b) ensure that recognition of prize fund expenses in the books of accounts is supported by valid documents.
- 7. Absence of provisions in the 2019 Revised Implementing Rules and Regulations (RIRR) for the Small Town Lottery (STL) and the 2017 RIRR for the Instant Sweepstakes of the PCSO on the proper accounting and monitoring of the allocation for printing costs retained by the Authorized Agent Corporations (AACs) and the Instant Sweepstakes Authorized Corporation (ISAC) in the total amount of P197.284 million during CY 2019 resulted in apparent absence of internal control system that will ensure that government funds are safeguarded against loss or wastage through illegal or improper disposition, contrary to Section 2 of PD No. 1445.
- 7.1 We recommended that Management:
 - a. Revisit the 2019 RIRR for the STL and the 2017 RIRR for the Instant Sweepstakes and consider amending certain provisions relating to the printing costs of STL and Instant Sweepstakes tickets to include guidelines on the proper accounting, reporting and monitoring thereof; and
 - b. Require the AACs and ISAC to liquidate the amounts retained by them for the printing of STL and Sweepstakes tickets, submit the original documents to support the utilization of funds and return to PCSO any unutilized amounts.
- Applicable taxes for draw allowances paid by PCSO in CY 2019 in the total amount of P182.087 million were not withheld, in violation of the National Internal Revenue Code (NIRC) of the Philippines and depriving the National Government of additional revenue.
- 8.1 We reiterated our prior year's recommendation that Management ensure compliance with Section 251 of the NIRC of 1997, as amended by RA No. 10963, and direct the concerned officials to cause the withholding of the applicable taxes from the draw allowances being paid to the concerned PCSO officials and employees and other individuals and to remit the same to the BIR.

The other observations together with the recommended courses of action which were discussed by the Audit Team with concerned Management officials and staff during the exit conference conducted on August 20, 2020 are discussed in detail in Part II of the report. We also invite your attention to the prior year's partially and unimplemented audit recommendations embodied in Part III of the report.

We request that appropriate actions be taken on the observations and recommendations contained in the report and that we be informed of the action(s) taken thereon by submitting the duly accomplished Agency Action Plan and Status of Implementation form (copy attached) within 60 days upon receipt hereof.

We acknowledge the support and cooperation that you and your staff extended to the Audit Team, thus facilitating the submission of the report.

Very truly yours,

COMMISSION ON AUDIT

By:

CLEOTILDE M. TUAZÓN Director IV Cluster Director

Copy furnished:

The President of the Republic of the Philippines The Vice President The President of the Senate The Speaker of the House of Representatives The Chairperson – Senate Finance Committee The Chairperson – Appropriations Committee The Secretary of the Department of Budget and Management The Governance Commission for Government-Owned or Controlled Corporations The Presidential Management Staff, Office of the President The UP Law Center The National Library The COA Central Library

Annex A

Name of the Agency and Address

AGENCY ACTION PLAN AND STATUS OF IMPLEMENTATION

Audit Observations and Recommendations For the Calendar Year 20.____

As of _____

	Audit Observations	Audit Recommendations	Agency Action Plan				Status of	Reason for Partial/Delay/Non-	Artion Taken/
Ref.			Action Plan	Person/Dept. Responsible	Target Implementation Date		Implementation	Implementation, if applicable	Action to be Taken
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Agency sign-off:

Name and Position of Agency Officer

Date

Note: Status of Implementation may either be (a) Fully Implemented, (b) Ongoing, (c) Not Implemented, (d) Partially Implemented, or (e) Delayod. This template shall be used for Current Year's audit recommendations and Prior Year's recommendations as contained in the Parts II and III, respectively, of the Annual Audit Report.



Republic of the Philippines COMMISSION ON AUDIT Commonwealth Avenue, Quezon City, Philippines

CORPORATE GOVERNMENT SECTOR Cluster 6 – Social, Cultural, Trading, Promotional and Other Services

September 14, 2020

THE BOARD OF DIRECTORS

Philippine Charity Sweepstakes Office Sun Plaza Building 1507 Shaw Boulevard corner Princeton Street Mandaluyong City



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 - b. Require the AACs and ISAC to liquidate the amounts retained by them for the printing of STL and Sweepstakes tickets, submit the original documents to support the utilization of funds and return to PCSO any unutilized amounts.
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The other observations together with the recommended courses of action which were discussed by the Audit Team with concerned Management officials and staff during the exit conference conducted on August 20, 2020 are discussed in detail in Part II of the report. We also invite your attention to the prior year's partially and unimplemented audit recommendations embodied in Part III of the report.

In our transmittal letter of even date, we request the General Manager of PCSO to implement the recommendations contained in the report and to inform this Commission of the actions taken thereon within 60 days from receipt of the report.

We acknowledge the support and cooperation that you and your staff extended to the Audit Team, thus facilitating the submission of the report.

Very truly yours,

COMMISSION ON AUDIT

By:

CLEOTILDE M. TUAZON Director IV Cluster Director

Copy furnished:

The President of the Republic of the Philippines The Vice President The President of the Senate The Speaker of the House of Representatives The Chairperson – Senate Finance Committee The Chairperson – Appropriations Committee The Secretary of the Department of Budget and Management The Governance Commission for Government-Owned or Controlled Corporations The Presidential Management Staff, Office of the President The UP Law Center The National Library The COA Central Library

PHILIPPINE CHARITY SWEEPSTAKES OFFICE STATEMENTS OF FINANCIAL POSITION (ALL FUNDS)

As at December 31, 2019 and 2018 (In Philippine Peso)

			2018
	NOTES	2019	(As Restated)
ASSETS			
Current Assets	_		/ / / -
Cash and cash equivalents	5	14,839,776,776	9,814,627,510
Other investments	6	1,837,414,461	1,606,912,432
Receivables	7	2,030,375,474	2,157,128,342
Inventories	8	162,712,754	156,936,181
Other current assets	9	353,585,243 19,223,864,708	653,931,956 14,389,536,421
		19,229,004,700	14,303,330,421
Non-Current Assets			
Financial assets	10	2,583,880,071	2,802,512,704
Other investments	10	226,825,493	385,538,351
Investment property	11	280,370,434	280,701,366
Property, plant and equipment	12	931,243,608	795,340,105
Intangible assets	13	99,223,950	36,487,652
Deferred tax assets - net	15.1	112,744,245	5,583,636
Other non-current assets	14	5,623,497,279	4,214,357,791
		9,857,785,080	8,520,521,605
TOTAL ASSETS		29,081,649,788	22,910,058,026
LIABILITIES AND EQUITY Current Liabilities	40	0 770 505 000	0.047.744.704
Financial liabilities	16	9,770,565,093	8,217,714,734
Inter-agency payables	17	395,771,921	720,826,805
Provisions	18	6,734,449	4,836,933
Other current liabilities	19	3,102,572,094 13,275,643,557	1,965,776,097 10,909,154,569
		13,273,043,337	10,303,134,303
Non-Current Liabilities			
Trust liabilities	20	5,463,058,792	4,056,921,242
Deferred Credits/Unearned Income	21	40,910,850	26,517,481
Provisions	18	187,166,929	171,536,519
		5,691,136,571	4,254,975,242
TOTAL LIABILITIES		18,966,780,128	15,164,129,811
EQUITY	00		7 000 507 000
Retained earnings	22	10,109,901,511	7,836,507,999
Cumulative changes in fair value	22	4,968,149	(90,579,784)
		10,114,869,660	7,745,928,215
TOTAL LIABILITIES AND EQUITY		29,081,649,788	22,910,058,026

PHILIPPINE CHARITY SWEEPSTAKES OFFICE STATEMENTS OF COMPREHENSIVE INCOME (ALL FUNDS)

For the Years Ended December 31, 2019 and 2018 (In Philippine Peso)

			2018
	NOTES	2019	(As Restated)
INCOME			
Service and business income		45,356,845,809	63,029,393,306
Gains/(Loss)		(12,880,212)	17,139,799
Other non-operating income		699,210,728	29,960,382
	23	46,043,176,325	63,076,493,487
EXPENSES			
Personnel services		853,504,168	912,389,185
Maintenance and other operating expenses		30,520,527,251	48,293,456,065
Financial expenses		15,458,309	6,084,989
Non-cash expenses		160,142,316	70,384,915
	24	31,549,632,044	49,282,315,154
Profit/(Loss) Before Tax		14,493,544,281	13,794,178,333
Income tax expense/(benefit)	15	1,832,499,316	627,822,438
Income tax expense/(benefit) - deferred	15	(107,160,609)	(5,583,636)
Profit/(Loss) After Tax		12,768,205,574	13,171,939,531
Financial assistance/subsidy/contribution	24	(8,274,995,414)	(12,159,423,810)
Net Income/(Loss)		4,493,210,160	1,012,515,721
Other comprehensive income/(loss)	22	95,547,933	(62,791,067)
Total Comprehensive Income		4,588,758,093	949,724,654

PHILIPPINE CHARITY SWEEPSTAKES OFFICE STATEMENT OF CHANGES IN EQUITY (ALL FUNDS)

For the Years Ended December 31, 2019 and 2018

(In Philippine Peso)

	Cumulative Changes in Fair Value of Investments (Deficit)		TOTAL	
	(Note 22)	(Note 22)		
BALANCE AT JANUARY 1, 2018	(27,788,717)	10,103,514,162	10,075,725,445	
CHANGES IN EQUITY FOR 2018				
Add/(Deduct):				
Payment of dividends	-	(2,535,289,114)	(2,535,289,114)	
Dividends payable	-	(755,594,486)	(755,594,486)	
Comprehensive income	(62,791,067)	1,012,515,721	949,724,654	
Other adjustments	-	11,361,716	11,361,716	
RESTATED BALANCE AT DECEMBER 31, 2018	(90,579,784)	7,836,507,999	7,745,928,215	
CHANGES IN EQUITY FOR 2019				
Add/(Deduct):				
Dividends	-	(2,219,816,648)	(2,219,816,648)	
Comprehensive Income/(Loss)	95,547,933	4,493,210,160	4,588,758,093	
BALANCE AT DECEMBER 31, 2019	4,968,149	10,109,901,511	10,114,869,660	

PHILIPPINE CHARITY SWEEPSTAKES OFFICE STATEMENTS OF CASH FLOWS (ALL FUNDS) As at December 31, 2019 and 2018

(In Philippine Peso)

	NOTES 2	019 2018
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash Inflows	04 004 400	000000000000000000000000000000000000000
Proceeds from sales	21,234,463,	
Share from small town lottery / bingo milyonaryo / peryahan	85,136,	
STL agents - remittances	10,367,266,	
Share from scratch tickets	276,639,	
Interest income	37,512,	
Miscellaneous income	83,396,	
Other service income	13,286,	
Application / filing / processing fees	4,808,	
Inspection / installation fee	7,103,	
Fines and penalties	18,400,	
Collection of accounts receivable	499,	
Rental income		538
Miscellaneous receivables / cash collections	2,642,	
Cash bond / performance bond / bidder's bond	902,681,	985 10,721,290
Prize fund seed from PGMC / POSC / instant sweepstakes		- 1,000,000
Fund transfer to home office	74,363,	320
Total Cash Inflows	33,108,208,	416 40,797,387,462
Cash Outflows		
Prize fund expenses	3,111,321,	248 4,613,483,805
Maintenance and other operating expenses	1,204,227,	
Payments made to Bureau of Internal Revenue	12,797,682,	
Charity fund expenses	7,140,815,	
Personnel services expenses	792,812,	
Inventories-office supplies, thermal rolls and betslips, etc.	269,229,	, ,
Payment of liabilities	1,933,739,	
Cash advance / Due from officers and employees	94,768,	
Payments made to GSIS, Pag-IBIG, PhilHealth and etc.	2,210,	
Prepayments	5,489,	
	5,469,	
Garnishment		- 707,223,555
Guaranty deposits	00.407	- 11,442,190
Payment of other liabilities	62,197,	
Fund transfer to home office	114,380,	
Total Cash Outflows	27,528,873,	267 40,269,971,748
Net Cash Provided by (Used in) Operating Activities	5,579,335,	149 527,415,714
CASH FLOWS FROM INVESTING ACTIVITIES		
Cash Inflows		
Termination of short-term investments	406,093,	
Disposal of assets	767,	,
Total Cash Inflows	406,861,	529 1,627,219,443
Cash Outflows		
Cash Outflows Investment and other marketable securities	82,056,	715
	82,056,	
Investment and other marketable securities Other assets	82,056, 4,026,	- 317,836
Investment and other marketable securities Other assets Purchase of equipment	4,026,	- 317,836 533 39,082,801
Investment and other marketable securities Other assets	4,026, 23,286,	- 317,836 533 39,082,801 894 43,525,179
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle	4,026, 23,286, 6,950,	- 317,836 533 39,082,801 894 43,525,179 000 -
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures	4,026, 23,286,	- 317,836 533 39,082,80 894 43,525,175 000 - 899 1,240,188
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment	4,026, 23,286, 6,950,	- 317,836 533 39,082,80 894 43,525,179 000 - 899 1,240,186 - 26,508,100
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building	4,026, 23,286, 6,950, 1,454,	- 317,836 533 39,082,801 894 43,525,179 000 - 899 1,240,186 - 26,508,100 - 16,810,325
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation	4,026, 23,286, 6,950, 1,454, 3,757,	- 317,836 533 39,082,801 894 43,525,179 000 - 899 1,240,186 - 26,508,100 - 16,810,325 586 3,540,595
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building	4,026, 23,286, 6,950, 1,454,	- 317,836 533 39,082,801 894 43,525,179 000 - 899 1,240,188 - 26,508,100 - 16,810,325 586 3,540,599
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows	4,026, 23,286, 6,950, 1,454, 3,757,	- 317,836 533 39,082,801 894 43,525,179 000 - 899 1,240,186 - 26,508,100 - 16,810,325 586 3,540,595 627 131,025,026
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities CASH FLOWS FROM FINANCING ACTIVITIES	4,026, 23,286, 6,950, 1,454, <u>3,757,</u> 121,532 ,	- 317,836 533 39,082,80 894 43,525,179 000 - 899 1,240,186 - 26,508,100 - 16,810,325 586 3,540,595 627 131,025,026
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities	4,026, 23,286, 6,950, 1,454, <u>3,757,</u> 121,532 ,	- 317,836 533 39,082,80 894 43,525,179 000 - 899 1,240,186 - 26,508,100 - 16,810,325 586 3,540,595 627 131,025,026
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities CASH FLOWS FROM FINANCING ACTIVITIES	4,026, 23,286, 6,950, 1,454, <u>3,757,</u> 121,532 ,	- 317,836 533 39,082,807 894 43,525,175 000 - 899 1,240,186 - 26,508,100 - 16,810,325 586 3,540,595 627 131,025,026 902 1,496,194,415
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities CASH FLOWS FROM FINANCING ACTIVITIES Cash Outflows	4,026, 23,286, 6,950, 1,454, 3,757, 121,532, 285,328,	- 317,836 533 39,082,80 894 43,525,175 000 899 1,240,186 - 26,508,100 - 16,810,325 586 3,540,595 627 131,025,028 902 1,496,194,415 016 -
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities CASH FLOWS FROM FINANCING ACTIVITIES Cash Outflows Principal payment of financing lease Payment of dividends	4,026, 23,286, 6,950, 1,454, 3,757, 121,532, 285,328, 95,282,	- 317,836 533 39,082,80 894 43,525,179 000 899 1,240,186 - 26,508,100 - 16,810,329 586 3,540,599 627 131,025,020 902 1,496,194,419 016 - 769 2,535,289,114
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities CASH FLOWS FROM FINANCING ACTIVITIES Cash Outflows Principal payment of financing lease Payment of dividends Net Cash Provided By (Used In) Investing Activities	4,026, 23,286, 6,950, 1,454, 3,757, 121,532, 285,328 , 95,282, 744,232, 839,514 ,	- 317,836 533 39,082,801 894 43,525,175 000 - 899 1,240,186 - 26,508,100 - 16,810,325 586 3,540,595 627 131,025,026 902 1,496,194,415 016 - 769 2,535,289,114
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities CASH FLOWS FROM FINANCING ACTIVITIES Cash Outflows Principal payment of financing lease Payment of dividends Net Cash Provided By (Used In) Investing Activities	4,026, 23,286, 6,950, 1,454, 3,757, 121,532, 285,328, 95,282, 744,232, 839,514, 5,025,149,	- 317,836 533 39,082,807 894 43,525,175 000 899 1,240,186 - 26,508,100 - 16,810,322 586 3,540,595 627 131,025,026 902 1,496,194,415 016 - 769 2,535,289,114 266 -511,678,985
Investment and other marketable securities Other assets Purchase of equipment Purchase of IT equipment Purchase of motor vehicle Purchase of furniture and fixtures Purchase of medical dental / hospital equipment Construction of office building Leasehold improvement / renovation Total Cash Outflows Net Cash Provided By (Used In) Investing Activities CASH FLOWS FROM FINANCING ACTIVITIES Cash Outflows Principal payment of financing lease Payment of dividends Net Cash Provided By (Used In) Investing Activities	4,026, 23,286, 6,950, 1,454, 3,757, 121,532, 285,328 , 95,282, 744,232, 839,514 ,	- 317,836 533 39,082,807 894 43,525,175 000 899 1,240,186 - 26,508,100 - 16,810,322 586 3,540,595 627 131,025,026 902 1,496,194,415 016 - 769 2,535,289,114 266 -511,678,985